

| General information about company | | |
|---|----------------|---|
| Scrip code | 508136 | |
| NSE Symbol | NA | |
| MSEI Symbol | NA | |
| ISIN | INE489D01011 | |
| Name of the entity | B & A LIMITED | |
| Date of start of financial year | 01-04-2025 | |
| Date of end of financial year | 31-03-2026 | |
| Reporting Quarter Type | Quarterly | |
| Date of Quarter Ending | 31-12-2025 | |
| Type of company | Equity | |
| Whether Annexure I (Part A) of the SEBI Circular dated December 31, 2024 related to Compliance Report on Corporate Governance is applicable to the entity? | Yes | |
| Whether Annexure I (Part B) of the SEBI Circular dated December 31, 2024 related to Investor Grievance Redressal Report is Applicable to the entity? | Yes | |
| Whether Annexure I (Part C) of the SEBI Circular dated December 31, 2024 related to Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies is Applicable to the entity? | No | THE COMPANY HAS NOT ACQUIRED ANY SHARES |
| Whether Annexure I (Part D) of the SEBI Circular dated December 31, 2024 related to Disclosure of Imposition of Fine or Penalty is Applicable to the entity? | No | No penalty or imposition of fine is administrated |
| Whether Annexure I (Part E) of the SEBI Circular dated December 31, 2024 related to Disclosure of Updates to Ongoing Tax Litigations or Disputes is Applicable to the entity? | No | There is no material ongoing tax disputes |
| Risk management committee | Not Applicable | |
| Market Capitalisation as per immediate previous Financial Year | Any other | |
| Is SCORE ID Available ? | Yes | |
| SCORE Registration ID | B00001 | |
| Reason For No SCORE ID | | |
| Type of Submission | Original | |
| Remarks (website dissemination) | | |
| Remarks for Exchange (not for Website Dissemination) | | |

| Annexure I | | | | | | | | |
|--|-----------------|----------------------|------------|----------|--|-------------------------|-------------------------|---------------|
| Annexure I to be submitted by listed entity on quarterly basis | | | | | | | | |
| I. Composition of Board of Directors | | | | | | | | |
| Disclosure of notes on composition of board of directors explanatory | | | | | | | | |
| Whether the listed entity has a Regular Chairperson | | | | | | | Yes | |
| Whether Chairperson is related to MD or CEO | | | | | | | No | |
| Sr | Title (Mr / Ms) | Name of the Director | PAN | DIN | Category 1 of directors | Category 2 of directors | Category 3 of directors | Date of Birth |
| 1 | Mr | ROBIN AIDAN FARLEY | ZZZZZ9999Z | 08217522 | Non-Executive - Non Independent Director | Chairperson | | 26-09-1983 |
| 2 | Mr | AMIT CHOWDHURI | ACPPC3396J | 00080854 | Non-Executive - Independent Director | Not Applicable | | 01-11-1949 |
| 3 | Mr | ANJAN GHOSH | ADPPG7264A | 00655014 | Non-Executive - Non Independent Director | Not Applicable | | 15-07-1949 |
| 4 | Mr | RAJKAMAL BHUYAN | ABPPB8827L | 00946477 | Non-Executive - Non Independent Director | Not Applicable | | 15-08-1956 |
| 5 | Mr | AMIT KIRAN DEB | AFOPD8770P | 02107792 | Non-Executive - Independent Director | Not Applicable | | 26-12-1948 |
| 6 | Mrs | MOU MUKHERJEE | AGTPM1021A | 03333993 | Non-Executive - Independent Director | Not Applicable | | 09-06-1968 |
| 7 | Mr | HIMANGSHU SEKHAR DAS | ABYPD2392M | 00397751 | Non-Executive - Independent Director | Not Applicable | | 20-09-1955 |
| 8 | Mrs | SIMEEN HOSSAIN | ZZZZZ9999Z | 08893052 | Non-Executive - Independent Director | Not Applicable | | 03-02-1967 |
| 9 | Mr | DIPANKAR MUKHERJEE | AERPM6051Q | 07450198 | Non-Executive - Independent Director | Not Applicable | | 29-09-1953 |
| 10 | Mr | GAURI PROSAD SARMA | ABTPB9774C | 09107885 | Non-Executive - Independent Director | Not Applicable | | 19-01-1963 |
| 11 | Mr | SOMNATH CHATTERJEE | ABWPC3318C | 00172364 | Executive Director | Not Applicable | MD | 30-11-1962 |
| 12 | Mr | DHRUBA JYOTI DOWERAH | AEOPD9571P | 07432518 | Executive Director | Not Applicable | | 01-12-1968 |

| I. Composition of Board of Directors | | | | | |
|--|---------------------------------------|--------------------------------|------------------------------|-----------------------------|----------------|
| Disqualification of Directors under section 164 of the Companies Act, 2013 | | | | | |
| Sr | Whether the director is disqualified? | Start Date of disqualification | End Date of disqualification | Details of disqualification | Current status |
| 1 | No | | | | Active |
| 2 | No | | | | Active |
| 3 | No | | | | Active |
| 4 | No | | | | Active |
| 5 | No | | | | Active |
| 6 | No | | | | Active |
| 7 | No | | | | Active |
| 8 | No | | | | Active |
| 9 | No | | | | Active |
| 10 | No | | | | Active |
| 11 | No | | | | Active |
| 12 | No | | | | Active |

I. Composition of Board of Directors

| Sr | Whether special resolution passed? [Refer Reg. 17(1A) of Listing Regulations] | Date of passing special resolution | Initial Date of appointment | Date of Re-appointment | Date of cessation | Tenure of director (in months) | No of Directorship in listed entities including this listed entity (Refer Regulation 17A of Listing Regulations) | No of Independent Directorship in listed entities including this listed entity [with reference to proviso to regulation 17A(1) & reg. 17A(2)] | Number of memberships in Audit/ Stakeholder Committee(s) including this listed entity (Refer Regulation 26(1) of Listing Regulations) | No of post of Chairperson in Audit/ Stakeholder Committee held in listed entities including this listed entity (Refer Regulation 26(1) of Listing Regulations) | Reason for Cessation | Notes for not providing PAN | Notes for not providing DIN |
|----|---|------------------------------------|-----------------------------|------------------------|-------------------|--------------------------------|--|---|---|--|----------------------|-----------------------------|-----------------------------|
| 1 | NA | | 13-11-2018 | 14-09-2023 | | | 2 | 0 | 0 | 0 | | Textual Information(1) | |
| 2 | Yes | 23-08-2024 | 01-04-2020 | 01-10-2024 | | 69 | 1 | 1 | 2 | 1 | | | |
| 3 | Yes | 14-09-2023 | 25-02-2012 | 23-08-2024 | | | 2 | 0 | 4 | 2 | | | |
| 4 | NA | | 27-09-2010 | 23-08-2024 | | | 2 | 1 | 1 | 1 | | | |
| 5 | Yes | 14-09-2023 | 01-04-2020 | 01-10-2023 | | 69 | 5 | 5 | 5 | 3 | | | |
| 6 | NA | | 01-04-2020 | 01-04-2025 | | 69 | 3 | 3 | 3 | 2 | | | |
| 7 | NA | | 01-04-2020 | 01-04-2025 | | 69 | 1 | 1 | 0 | 0 | | | |
| 8 | NA | | 13-11-2020 | 01-04-2024 | | 61 | 1 | 1 | 0 | 0 | | Textual Information(2) | |
| 9 | NA | | 25-05-2024 | | | 19 | 2 | 2 | 3 | 2 | | | |
| 10 | NA | | 24-05-2025 | | | 7 | 2 | 2 | 1 | 0 | | | |
| 11 | NA | | 28-06-2007 | 01-04-2023 | | | 2 | 0 | 3 | 0 | | | |
| 12 | NA | | 12-08-2023 | | | | 2 | 0 | 0 | 0 | | | |

| Text Block | |
|------------------------|---|
| Textual Information(1) | Mr. Robin Farley is a UK Citizen. He has not applied for PAN. |
| Textual Information(2) | Mrs. Simeen Hossain is a Bangladesh National. She has not applied for PAN |

| Audit Committee Details | | | | | | | |
|---|------------|---------------------------|--|-------------------------|---------------------|-------------------|---------|
| Whether the Audit Committee has a Regular Chairperson | | | | | Yes | | |
| Sr | DIN Number | Name of Committee members | Category 1 of directors | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1 | 03333993 | MOU MUKHERJEE | Non-Executive - Independent Director | Chairperson | 15-06-2020 | | |
| 2 | 00080854 | AMIT CHOWDHURI | Non-Executive - Independent Director | Member | 15-06-2020 | | |
| 3 | 00655014 | ANJAN GHOSH | Non-Executive - Non Independent Director | Member | 29-05-2013 | | |
| 4 | 07450198 | DIPANKAR MUKHERJEE | Non-Executive - Independent Director | Member | 09-11-2024 | | |

| Nomination and remuneration committee | | | | | | | |
|---|------------|---------------------------|--|-------------------------|---------------------|-------------------|---------|
| Whether the Nomination and remuneration committee has a Regular Chairperson | | | | | Yes | | |
| Sr | DIN Number | Name of Committee members | Category 1 of directors | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1 | 00080854 | AMIT CHOWDHURI | Non-Executive - Independent Director | Chairperson | 28-05-2011 | | |
| 2 | 00946477 | RAJKAMAL BHUYAN | Non-Executive - Non Independent Director | Member | 15-06-2020 | | |
| 3 | 00655014 | ANJAN GHOSH | Non-Executive - Non Independent Director | Member | 13-11-2021 | | |
| 4 | 03333993 | MOU MUKHERJEE | Non-Executive - Independent Director | Member | 13-11-2021 | | |
| 5 | 02107792 | AMIT KIRAN DEB | Non-Executive - Independent Director | Member | 13-11-2021 | | |
| 6 | 00397751 | HIMANGSHU SEKHAR DAS | Non-Executive - Independent Director | Member | 01-04-2024 | | |
| 7 | 07450198 | DIPANKAR MUKHERJEE | Non-Executive - Independent Director | Member | 09-11-2024 | | |

| Stakeholders Relationship Committee | | | | | | | |
|---|------------|---------------------------|--|-------------------------|---------------------|-------------------|---------|
| Whether the Stakeholders Relationship Committee has a Regular Chairperson | | | | | Yes | | |
| Sr | DIN Number | Name of Committee members | Category 1 of directors | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1 | 00080854 | AMIT CHOWDHURI | Non-Executive - Independent Director | Chairperson | 28-05-2011 | | |
| 2 | 00655014 | ANJAN GHOSH | Non-Executive - Non Independent Director | Member | 13-08-2016 | | |
| 3 | 00172364 | SOMNATH CHATTERJEE | Executive Director | Member | 31-07-2007 | | |

| Risk Management Committee | | | | | | | |
|---|------------|---------------------------|-------------------------|-------------------------|---------------------|-------------------|---------|
| Whether the Risk Management Committee has a Regular Chairperson | | | | | | | |
| Sr | DIN Number | Name of Committee members | Category 1 of directors | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |

| Corporate Social Responsibility Committee | | | | | | | |
|---|------------|---------------------------|-------------------------|-------------------------|---------------------|-------------------|---------|
| Whether the Corporate Social Responsibility Committee has a Regular Chairperson | | | | | | | |
| Sr | DIN Number | Name of Committee members | Category 1 of directors | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |

| Other Committee | | | | | | |
|-----------------|------------|---------------------------|--------------------------|--|-------------------------|---------|
| Sr | DIN Number | Name of Committee members | Name of other committee | Category 1 of directors | Category 2 of directors | Remarks |
| 1 | 00080854 | AMIT CHOWDHURI | SHARE TRANSFER COMMITTEE | Non-Executive - Independent Director | Chairperson | |
| 2 | 00655014 | ANJAN GHOSH | SHARE TRANSFER COMMITTEE | Non-Executive - Non Independent Director | Member | |
| 3 | 00172364 | SOMNATH CHATTERJEE | SHARE TRANSFER COMMITTEE | Executive Director | Member | |

Annexure 1**Annexure 1****III. Meeting of Board of Directors**

| Disclosure of notes on meeting of board of directors explanatory | | | | | | | | |
|--|---|--|---|------------------------------|--|---|---|---|
| Sr. No. | Date(s) of meeting (if any) in the previous quarter | Date(s) of meeting (if any) in the current quarter | Maximum gap between any two consecutive (in number of days) | Notes for not providing Date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors as on date of the meeting | Number of Directors present* (All directors including Independent Director) | No. of Independent Directors attending the meeting* |
| 1 | 22-09-2025 | | | | Yes | 12 | 12 | 7 |
| 2 | | 08-11-2025 | 46 | | Yes | 12 | 10 | 6 |
| 3 | | 22-12-2025 | 43 | | Yes | 12 | 10 | 5 |

Annexure 1

IV. Meeting of Committees

| Disclosure of notes on meeting of committees explanatory | | | | | | | | | | |
|--|-------------------|--|---|--------------------------|-------------------------------|--|--|--|---|--|
| Sr | Name of Committee | Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order) | Maximum gap between any two consecutive (in number of days) | Name of other committee | Reason for not providing date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors in the Committee as on date of the meeting | Number of Directors Present (All Directors including Independent Director) | No. of Independent Directors attending the meeting* | No. of members attending the meeting (other than Board of Directors) |
| 1 | Audit Committee | 12-08-2025 | | | | Yes | 4 | 4 | 3 | 0 |
| 2 | Audit Committee | 08-11-2025 | 87 | | | Yes | 4 | 4 | 3 | 0 |
| 3 | Other Committee | 12-09-2025 | | SHARE TRANSFER COMMITTEE | | Yes | 3 | 3 | 1 | 0 |
| 4 | Other Committee | 20-11-2025 | 68 | SHARE TRANSFER COMMITTEE | | Yes | 3 | 3 | 1 | 0 |

Annexure 1

V. Affirmations

| Sr | Subject | Compliance status (Yes/No) |
|----|---|----------------------------|
| 1 | The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015 | Yes |
| 2 | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015 a. Audit Committee | Yes |
| 3 | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. b. Nomination & remuneration committee | Yes |
| 4 | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. c. Stakeholders relationship committee | Yes |
| 5 | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. d. Risk management committee (applicable to the top 1000 listed entities) | NA |
| 6 | The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015. | Yes |
| 7 | The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015. | Yes |
| 8 | This report and/or the report submitted in the previous quarter has been placed before Board of Directors. | Yes |

| Annexure 1 | | |
|------------|-------------------|--|
| Sr | Subject | Compliance status |
| 1 | Name of signatory | BINITA PANDEY |
| 2 | Designation | Company Secretary and Compliance Officer |

| Details of Cyber security incidence | | |
|--|-------------------|----------------------------|
| Whether as per Regulation 27(2)(ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter | | No |
| Number of cyber security incidence or breaches or loss of data event occurred during the quarter | | |
| Sr. | Date of the event | Brief details of the event |

| Signatory Details | |
|-----------------------|--|
| Name of signatory | BINITA PANDEY |
| Designation of person | Company Secretary and Compliance Officer |
| Place | KOLKATA |
| Date | 15-01-2026 |

| Investor Grievance Details | |
|---|---|
| No. of investor complaints pending at the beginning of Quarter | 0 |
| No. of investor complaints received during the Quarter | 1 |
| No. of investor complaints disposed off during the Quarter | 1 |
| No. of investor complaints those remaining unresolved at the end of the Quarter | 0 |